



Fee Projections

September 21, 2020

Fee Projection Methods



Historical

One- year
Three-year
Longer



Referential

Building Permits
Employment
Vacant Parcels



Combination

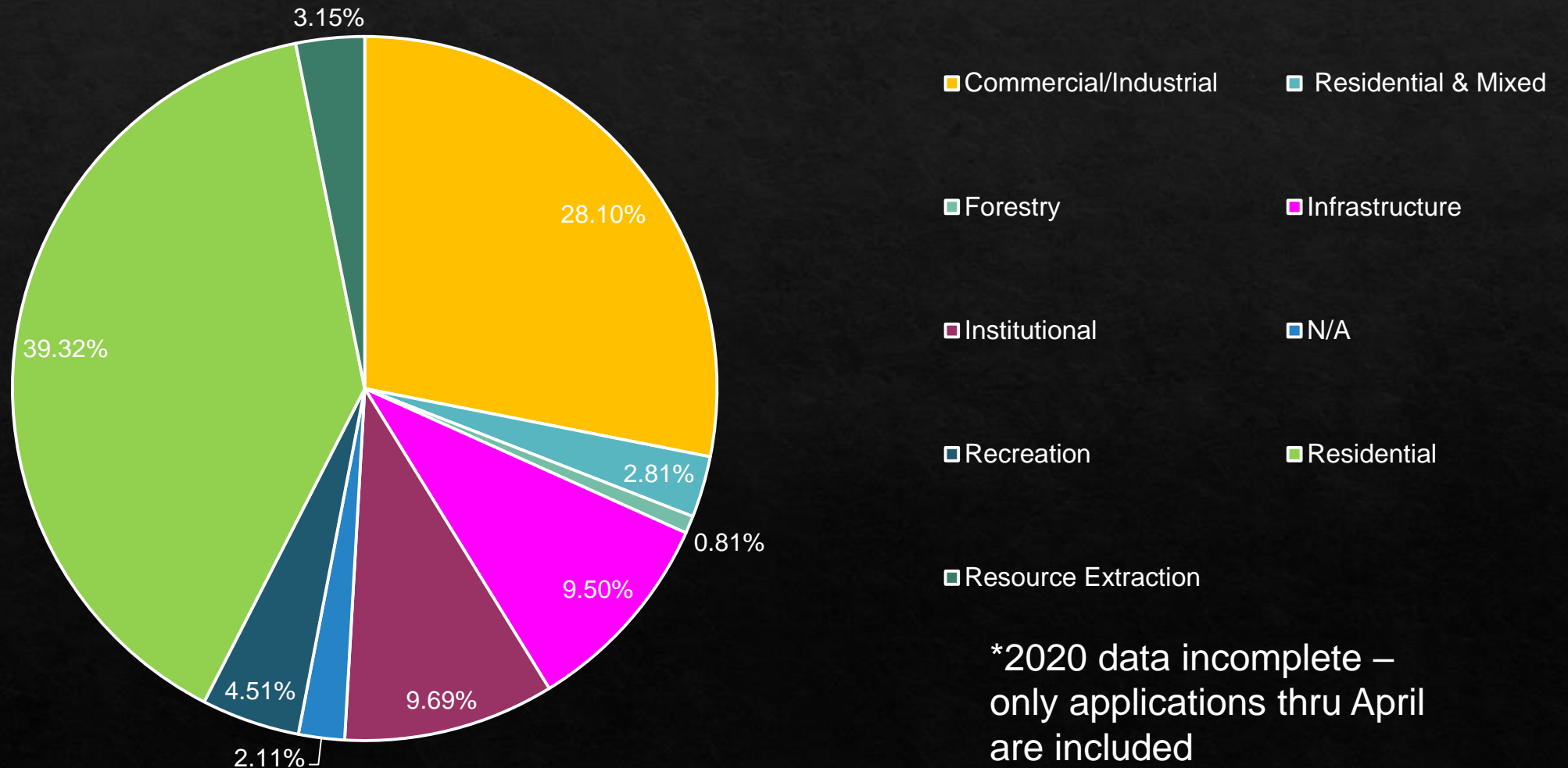
Historical
And Vacant Parcels
And General Economy
“Gut Check”

Historical



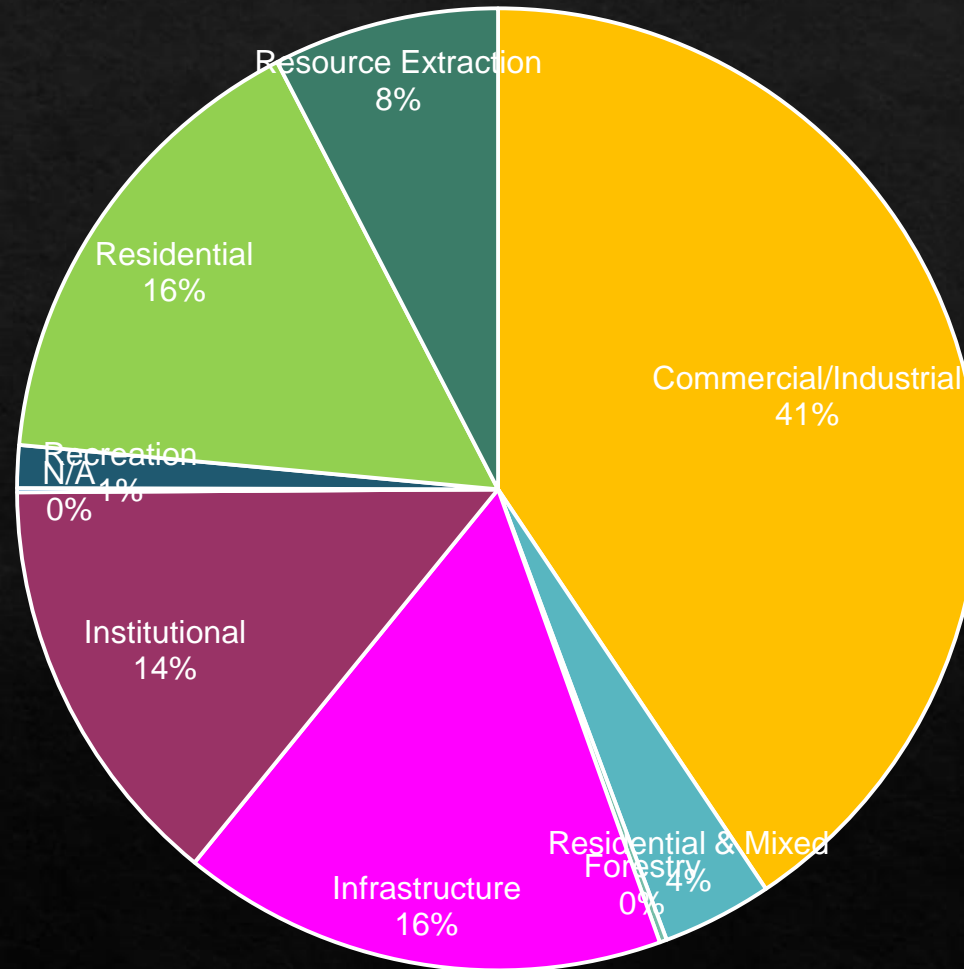
- ◇ Looking at fee revenue itself
- ◇ Application types
- ◇ Basing future performance on past performance

Percentage of All Applications (2008 – 2020*)



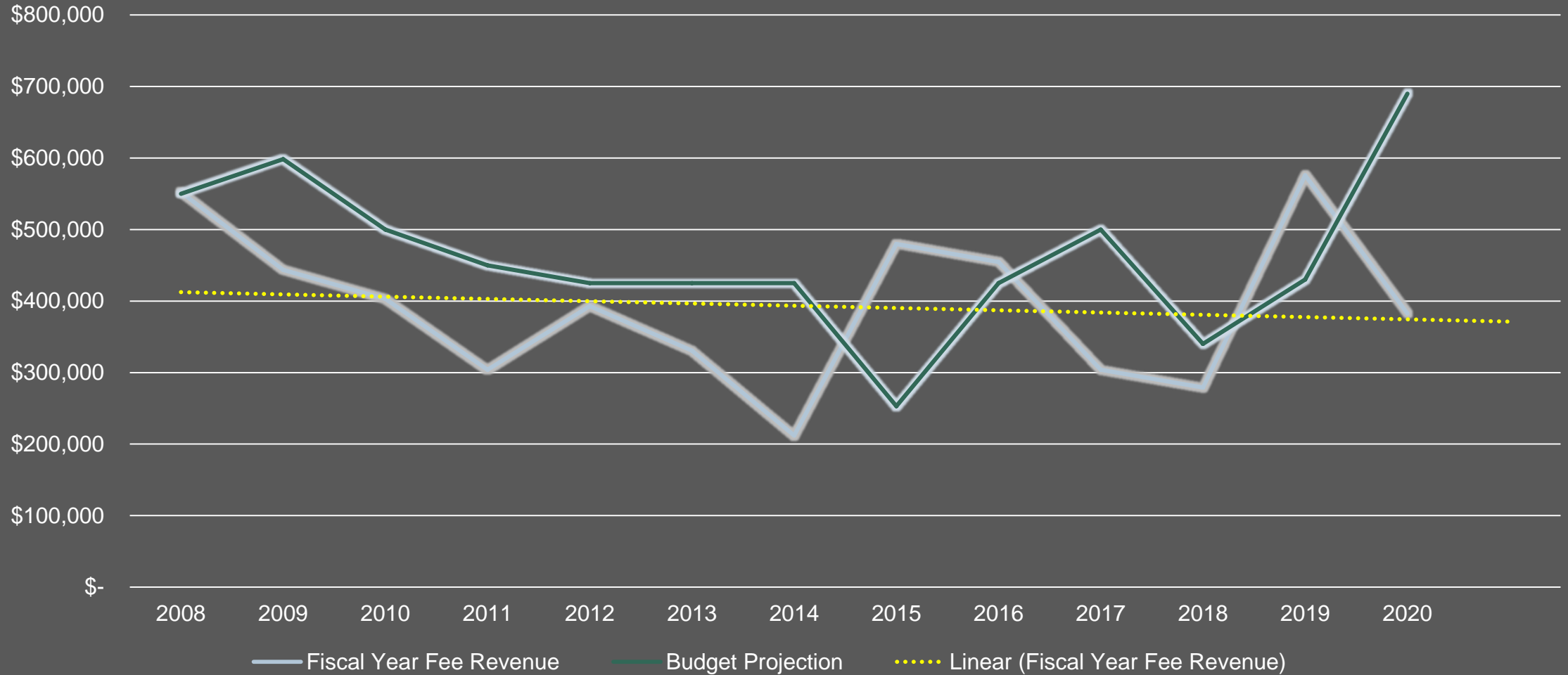
*2020 data incomplete –
only applications thru April
are included

Proportion of Fee Revenue (less refunds)



Commercial/Industrial Residential & Mixed Forestry Infrastructure Institutional N/A Recreation Residential Resource Extraction

Fee Revenue by Fiscal Year





Historical



Projected

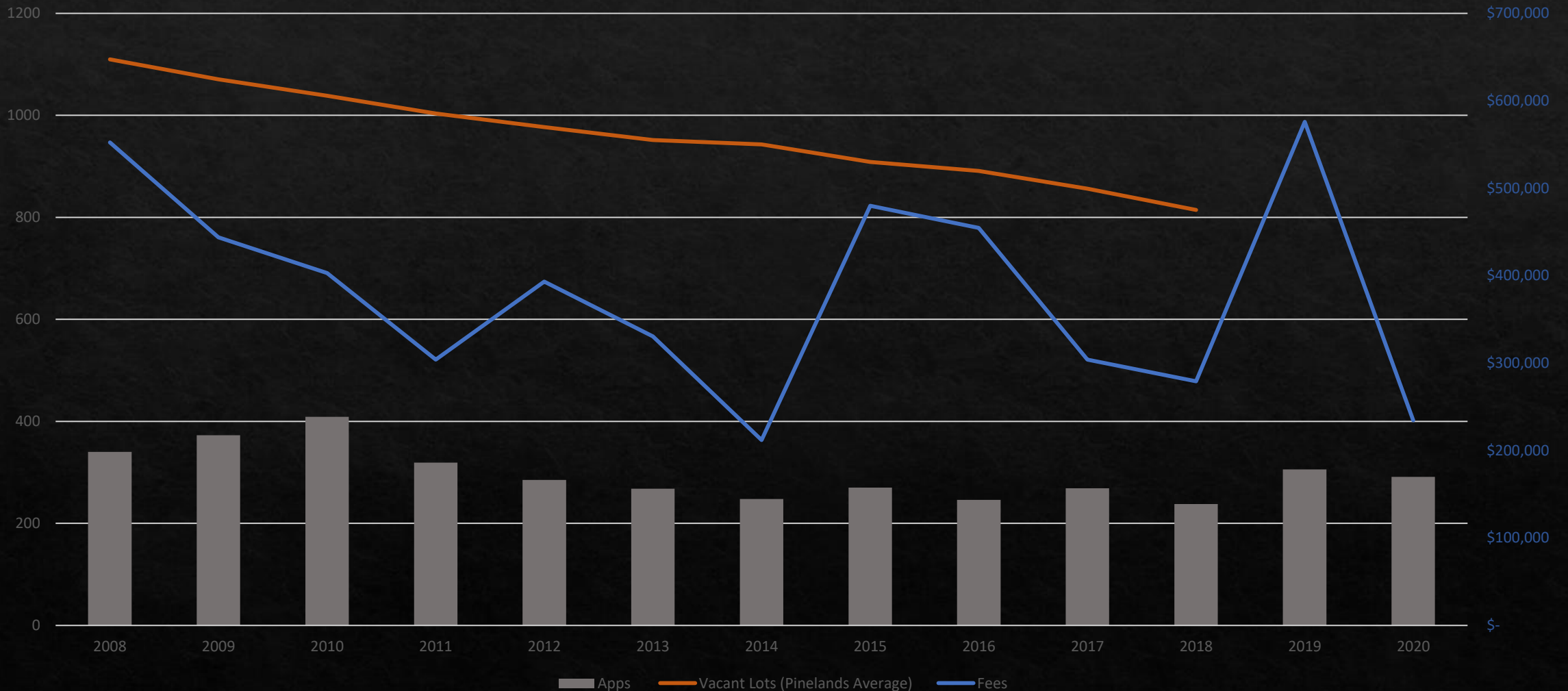
- ◇ Past year revenue
 - ◇ Greatest variability
 - ◇ One major application changes everything
 - ◇ One standard deviation for the period = \$116,000
- ◇ Three- year average revenue - \$412,557
 - ◇ Compared to 2020 actual - \$382,676
 - ◇ Compared to 2020 budget projection -\$690,000
- ◇ Five-year average revenue - \$399,238
- ◇ Twelve-year average revenue - \$393,432



Referential Method

- ◇ Use other metrics to project future fees – “If X is trending up, then application fees will also go up”
- ◇ Potential Metrics (Long Term Economic Monitoring data)
 - ◇ Vacant lots
 - ◇ Employment
 - ◇ Building Permits
 - ◇ Population

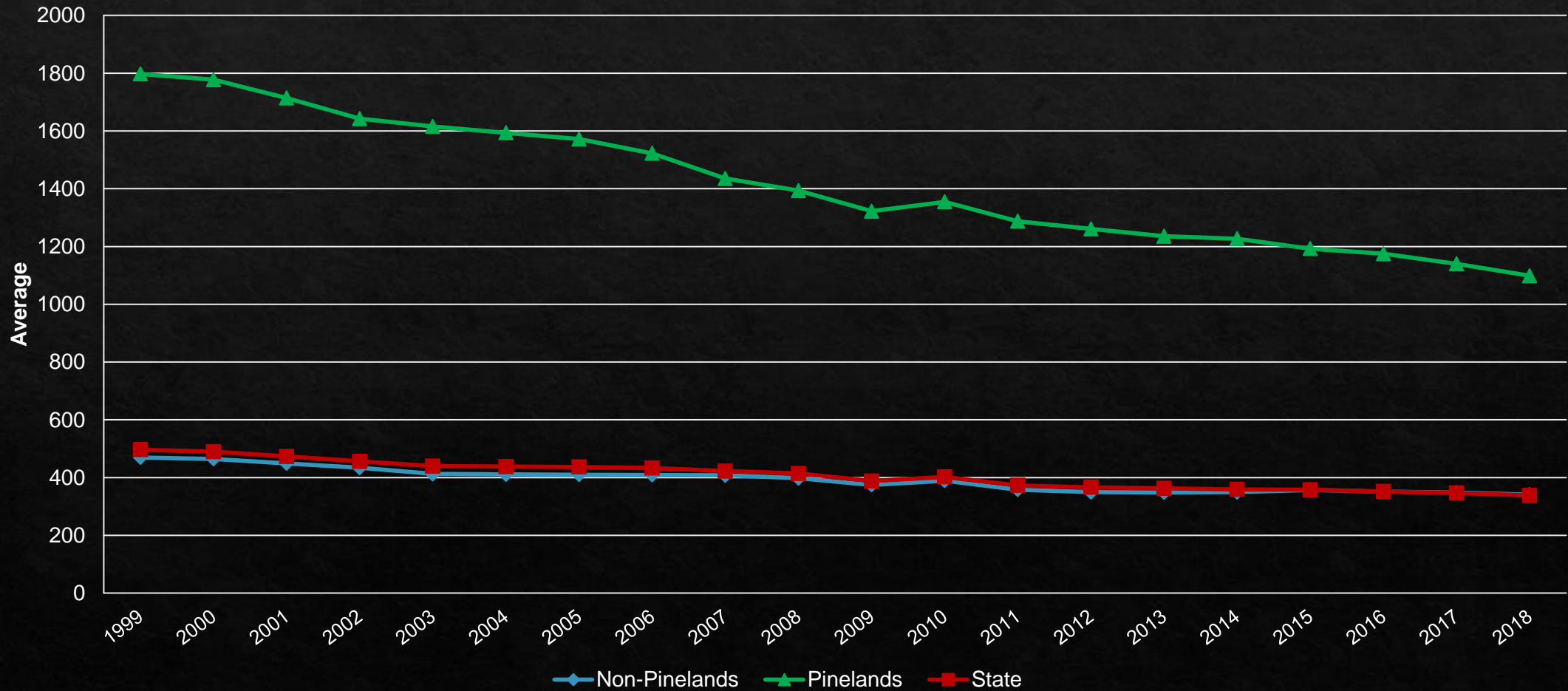
Vacant Lot Trend vs. Fee Trend



L-2 Vacant Parcels by Region

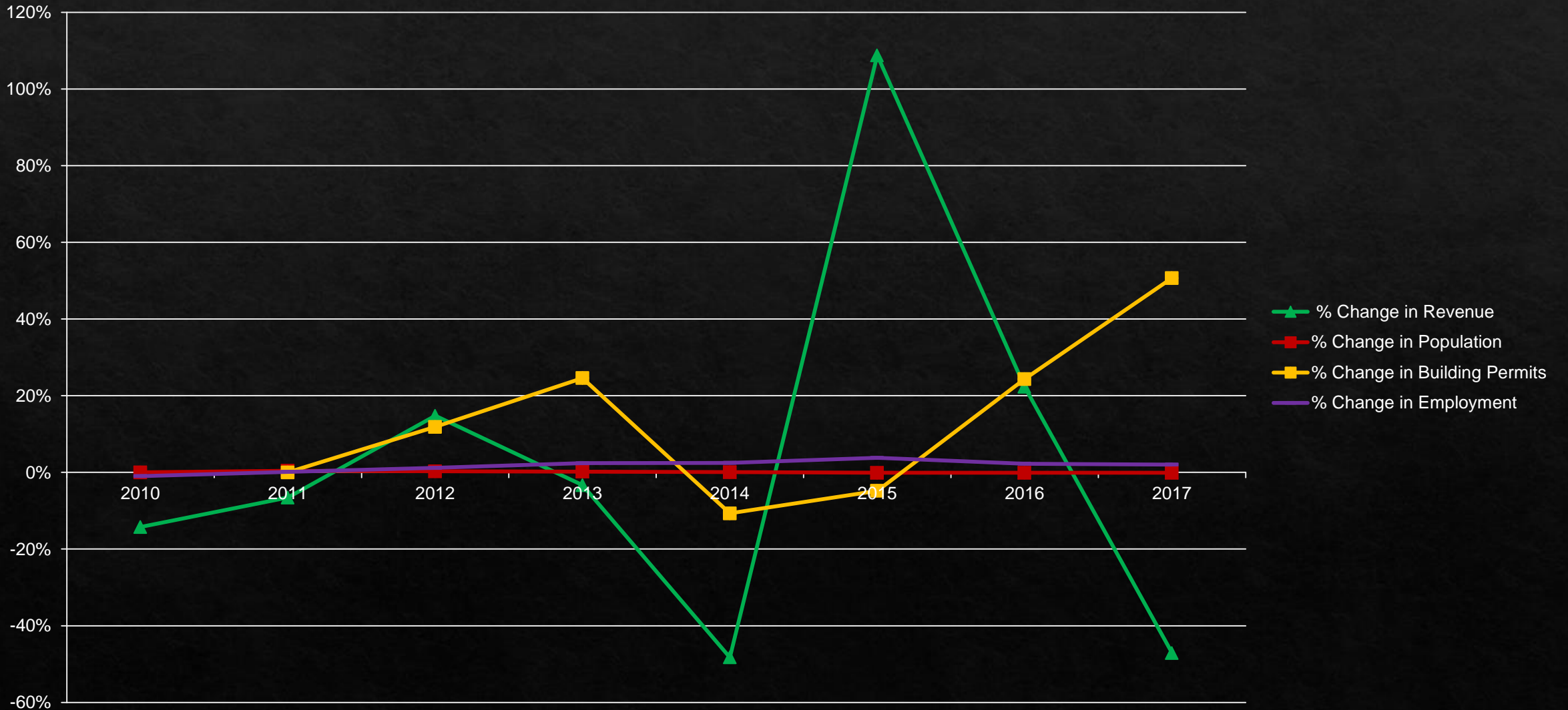


Average Number of Vacant Parcels





Comparing Other Metrics (year over year change)





Combination Method

- ◇ Use historical revenue data
- ◇ Use an average of the annual revenue
- ◇ Apply a “gut check” via other economic trends
 - ◇ The number of vacant parcels in the Pinelands region will eventually be comparable to non-Pinelands region and the State (~2028)
 - ◇ Re-development will continue
 - ◇ Upward and downward spikes will happen
- ◇ Review historical trends in separate application types, particularly residential and commercial/industrial

Recommendation

- ◆ Use longer term annual fee revenue average to project next fiscal year
- ◆ Suggest 5-year average for the combination of long-term trends and more recent influences
- ◆ Five-year average was \$399,238 – Round to \$400,000 for FY2021